



Facility Second Opinion Review

In today's healthcare environment, facility needs are changing due to rapidly evolving medical technologies, new programs and code and regulatory changes. Exacerbating this, construction costs are spiraling out of control, due to world market factors beyond our control. Many healthcare facilities are nearing the end of their useful life, resulting in operational inefficiencies. Some hospitals are considering replacement facilities to accommodate changes and improve efficiencies. Senior leadership teams and boards are faced with major capital decisions related to renovation or new construction, such as:

- Master plan options for major facility expansion. Will the recommended option help address operational issues and strategic priorities?
- Proposed facility plans that cannot be financially implemented based the scope. How can the project be phased or modified without significantly compromising the overall objectives?
- Hospital leadership is not in consensus about the priorities and size of the planned expansion. Should the project as proposed be downsized?

These are a few of the questions organizations may be "losing sleep over". The Healthcare Services Team of Hosking Klute Healthcare can help you objectively address these and similar issues. Our team has over 60 collective years of facility planning experience in various sizes and types of hospitals around the country.

Our Approach

Our Facility Second Opinion Review process reviews and analyzes all aspects of facility planning from strategy/market analysis through design concepts. The overall objective is to validate appropriate activities that

have been undertaken and determine whether or not the analysis supports the envisioned project. We can provide a range of consulting services that can help:

- Validate the project is consistent with the strategic vision and guiding principles.
- Confirm that the scope and size of the construction project is consistent with utilization projections.
- Validate that the overall decision-making process and census building is consistent with needs and priorities.
- Review the development concept in terms of functionality, phased long term campus development, interdepartmental relationships, and potential disruption of service delivery during construction.
- Identify potential impact on operating costs, i.e. have improved processes been incorporated into the design.
- Recommend potential modifications to improve the planning process, adjust project scope and/or rethink the overall concept.

Our senior team has the experience and expertise in healthcare strategy, operations, design, and planning to quickly identify issues and recommend alternatives as appropriate.

Contact

James E. Hosking, FAAHC, FHIMSS, FACHE
Managing Principal
Tel 630.541.3939 Direct 630.248.3340
jhosking@hoskingklute.com